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**Certificate of Formation
Limited Liability Company**

Filing Fee: \$300

Article 1 - Entity Name and Type

The filing entity being formed is a limited liability company. The name of the entity is:

Exor Company LLC

Article 2 – Registered Agent and Registered Office

A. The initial registered agent is an organization (cannot be company named above) by the name of:

InCorp Services, Inc.

OR

B. The initial registered agent is an individual resident of the state whose name is set forth below:

C. The business address of the registered agent and the registered office address is:

Street Address:

815 Brazos St., Ste. 500 Austin TX 78701

Consent of Registered Agent

A. A copy of the consent of registered agent is attached.

OR

B. The consent of the registered agent is maintained by the entity.

Article 3 - Governing Authority

A. The limited liability company is to be managed by managers.

OR

B. The limited liability company will not have managers. Management of the company is reserved to the members.

The names and addresses of the governing persons are set forth below:

Managing Member 1: **Joel Freeland**

Title: **Managing Member**

Address: **600 Travis St Houston TX, USA 77002**

Article 4 - Purpose

The purpose for which the company is organized is for the transaction of any and all lawful business for which limited liability companies may be organized under the Texas Business Organizations Code.

Supplemental Provisions / Information

[The attached addendum, if any, is incorporated herein by reference.]

Initial Mailing Address

Address to be used by the Comptroller of Public Accounts for purposes of sending tax information.

The initial mailing address of the filing entity is:

**600 Travis St
Houston, TX 77002
USA**

Organizer

The name and address of the organizer are set forth below.

Joel Freeland 600 Travis St, Houston, TX 77002, USA

Effectiveness of Filing

A. This document becomes effective when the document is filed by the secretary of state.

OR

B. This document becomes effective at a later date, which is not more than ninety (90) days from the date of its signing. The delayed effective date is:

Execution

The undersigned affirms that the person designated as registered agent has consented to the appointment. The undersigned signs this document subject to the penalties imposed by law for the submission of a materially false or fraudulent instrument and certifies under penalty of perjury that the undersigned is authorized under the provisions of law governing the entity to execute the filing instrument.

Joel Freeland

Signature of Organizer

FILING OFFICE COPY

**ARTICLES OF ORGANIZATION
OF
Exor Company, LLC.**

The following is the Articles of organization of the company

ARTICLE I

Name and Address

The name of this company shall be Exor Company, LLC. (the "organization").

The principal address of the company registered office in the state of Texas shall be 600 Travus ST Houston TX,USA 77002 Texas

ARTICLE II

Registered Agent

The Company's Registered Agent in this state shall be Joel Freeland, 600 Travus ST Houston TX,USA 77002 Texas

ARTICLE III

Purpose

The purpose for which the company is organized is to engage in any lawful act of activity for which Organization s may be organized under the General Organization Law of the State of Texas.

ARTICLE IV

The name and address of the person (s) authorized to manage is: Joel Freeland, 600 Travus ST Houston TX,USA 77002 Texas

ARTICLE VI

In furtherance and not in limitation of the powers conferred by statute, the Board of Directors of the Organization is authorized to adopt, amend or repeal the By-Laws of the organization

ARTICLE VII

Election of directors of the organization need not be by ballot unless the By-Laws so require.

ARTICLE VIII

Whenever a compromise or arrangement is proposed between this Organization and its creditors or any class of them and/or between this organization and its stockholders or any class of them, any court of equitable jurisdiction within the State of Texas may, on the application in a summary way of this organization or of any creditor or stockholder thereof or on the application of any receiver or receivers appointed for this Organization under the provisions of laws of Texas, order a meeting of the creditors or class of creditors, and/or of the stockholders or class of stockholders of this organization, as the case may be, to be summoned in such manner as the said court directs. If a majority in number representing three fourths in value of the creditors or class of creditors, and/or of the stockholders or class of stockholders of this Organization, as the case may be, agree to any compromise or arrangement and to any reorganization of this Organization as a consequence of such compromise or arrangement, the said compromise or arrangement and the said reorganization shall, if sanctioned by the court to which the said application has been made, be binding on all the creditors or class of creditors, and/or on all the stockholders or class of stockholders, of this Organization, as the case may be, and also on this Organization.

ARTICLE IX

To the fullest extent that the General corporation Law of the State of Texas as it exists on the date hereof or as it may hereafter be amended permits the limitation or elimination of the liability of directors, no director of the Organization shall be liable to the Organization or its stockholders for monetary damages for breach of fiduciary duty as a director. No amendment to this Certificate of Incorporation, directly or indirectly by merger, consolidation or otherwise, having the effect of amending or repealing any of the provisions of this ARTICLE NINTH shall apply to, or have any effect on the liability or alleged liability of, any director of the Organization for or with respect to any acts or omissions of such director occurring prior to such amendment or repeal, unless such amendment shall have the effect of further limiting or eliminating such liability.

ARTICLE X

The Organization reserves the right to amend, alter or repeal any provision contained in this Certificate of Incorporation in the manner now or hereafter prescribed by statute, and all rights of stockholders herein are subject to this reservation.

ARTICLE XI

The Organization shall not be subject to the provisions of Texas Business corporation act regarding business combinations with interested investors.

SIGNATURE PAGE FOLLOWS

IN WITNESS WHEREOF, the Organization has caused this Articles of Organization to be signed by the undersigned, Joel Freeland, an authorized officer, and the undersigned has executed this certificate and affirms the foregoing as true and under penalty of perjury this 6th day of April, 2023.

EXOR COMPANY LLC.

By: **Joel Freeland**

Joel Freeland

Founder and

Director